



# UMAG

Universidad de Magallanes

*Tu Norte está en el Sur*  
*Your North is in the South*

**5** AÑOS  
ACREDITADA

  
Comisión Nacional  
de Acreditación  
CNA-Chile

Universidad Acreditada  
Nivel Avanzado  
Áreas: Gestión Institucional; Docencia de Pregrado;  
Investigación y Vinculación con el Medio  
Próxima acreditación 31 de diciembre de 2028

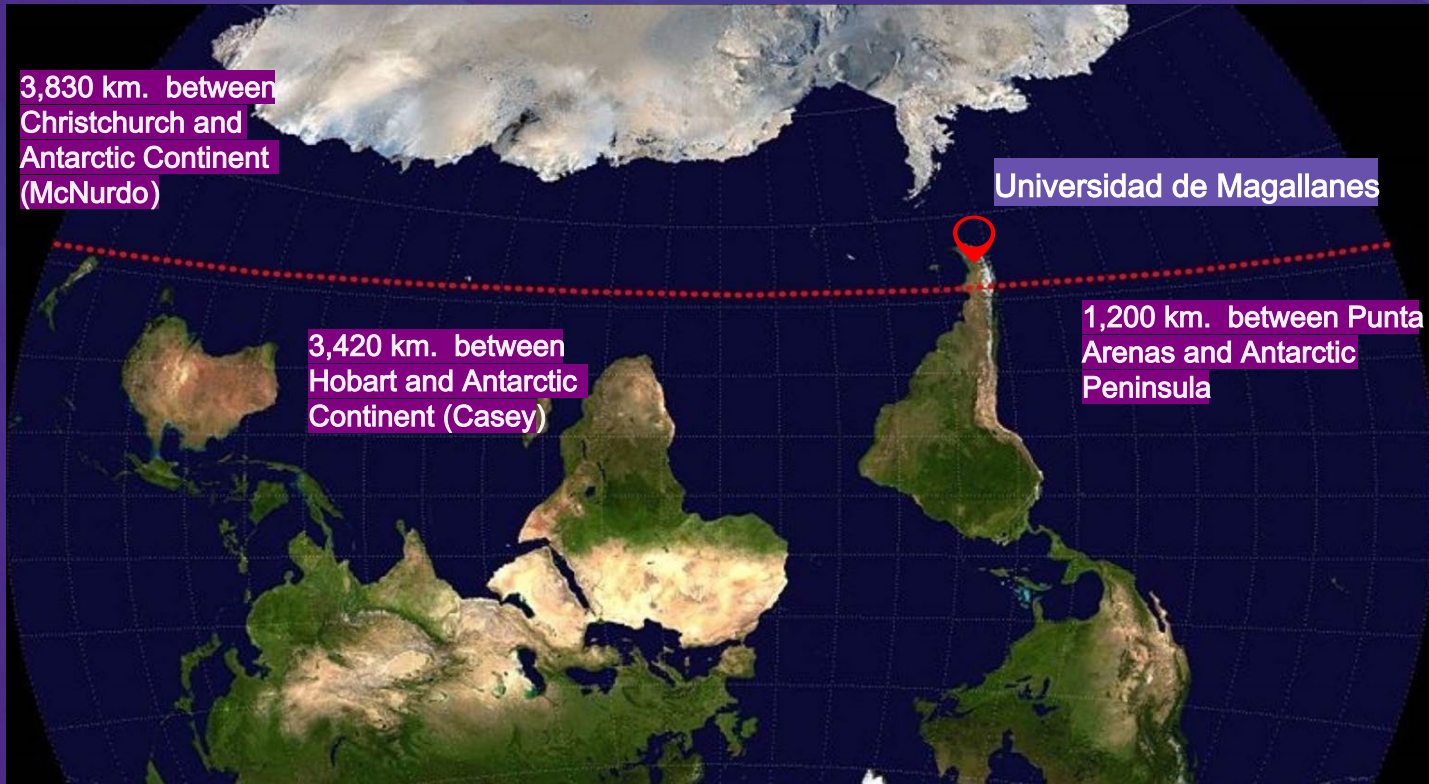
# Building Bridges: Initial Discussions on Partnership Opportunities between Chilean and Australian Regional Universities

*The University of Magallanes location and the Potential of RUN - AUR Collaborations*

*Clean Energy and Sustainability Symposium*

Dr. José Maripani, Rector de la Universidad de Magallanes

Marzo 2024





# Exploring the Foundations: Key Theoretical Frameworks for International Partnerships and Collaboration Models

Theoretical  
Models and  
Frameworks  
Shaping  
International  
Partnerships and  
Collaborations in  
Academia

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- **Uppsala Internationalization Model (1977)**

Incremental internationalization based on experiential learning.  
*Authors: Johanson and Vahlne.*

- **Network Model (Mid-1980s)**

Emphasizes the importance of networks and relationships.  
Application in academic partnerships.  
*Autor: Lars-Gunnar Mattsson, Peter J. Buckley and Mark Casson*

- **Knight's Model of Internationalization (1997)**

Integration of international dimensions into education, research,  
and service.  
*Author: Jane Knight.*

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- **Triple Helix Model (Late 1990s)**

Interaction between universities, industry, and government.  
*Authors: Etzkowitz and Leydesdorff.*

- **Marginson and Rhoades's "Glonacal" Agency Heuristic (2002)**

Universities influenced by global, national, and local dimensions.  
*Authors: Marginson and Rhoades.*

- **Global Engagement Model**

Focus on addressing global challenges through comprehensive engagement. Emphasis on sustainability and global issues



## 1. Classic Model

- **Definition:** A broad approach involving intercultural and international initiatives in academic, research, service, and management.
- **Activities:** Collaborations with partner universities, research centers, and agencies for student/scholar mobility, joint programs, and research projects.

## 2. Satellite Model

- **Definition:** Establishes international presence through off-campus sites like research centers and branch campuses.
- **Focus:** Strategic development of research, teaching, or management offices abroad for specific purposes including alumni relations and student recruitment.

# Jane Knight's Models

Knight, J. (2015). International universities: Misunderstandings and emerging models?. *Journal of studies in international education*, 19(2), 107-121



### 3. Co-Founded Model

- **Definition:** Creation of new, independent universities through international collaborations.
- **Characteristics:** Standalone institutions co-founded by multiple international partners, distinct from branch campuses.
- **Examples:** Singapore University of Technology and Design, German University of Technology in Oman, Nazarbayev University.

## Jane Knight's Models

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# Classic Models of Collaboration

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- **Joint research projects**
- **Faculty and student exchange programs**
- **Collaborative curriculum development**
- **International conferences and workshops**

Student Exchange Programs Dating back to the post-WWII era, these focus on reciprocal student mobility for a defined period.

Early proponents include the Fulbright Program (1946) and the Erasmus Program in Europe (1987)

- Knowledge Exchange and Innovation: Access to diverse research perspectives, methodologies, and resources.
- Globalized Education: Student and faculty exchange for multicultural learning, language skills, and global citizenship development.
- Capacity Building: Universities can share expertise to enhance teaching quality, research capabilities, and administrative processes.
- Reputation and Influence: Successful partnerships elevate the profile of institutions on the international stage.

## The Value of International Partnerships

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# The Theory of Comparative Advantage in International University Partnerships

The Power of  
Specialization and  
Collaboration

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- **Comparative advantage:** Economic principle suggesting entities benefit from focusing on their relative strengths.
- **University context:** Universities excel in different fields (e.g., research areas, specific programs).
- **Partnership rationale:** Mutual gains by leveraging each other's strengths, avoiding unnecessary competition.

# The Theory of Comparative Advantage in International University Partnerships

The Power of  
Specialization and  
Collaboration

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## Challenges & Considerations:

- **Application Limits:** Shift from tangible goods to knowledge and services.
- **Power Dynamics:** Need for equitable collaboration acknowledging resource disparities.
- **Beyond Economics:** Partnerships as strategic, cultural, and long-term engagements.

- **Research collaborations:** Combine expertise, access wider knowledge pools, share resources, enhance research impact.
- **Exchange programs:** Facilitate knowledge transfer, promote cross-cultural understanding, access complementary programs.
- **Joint degree programs:** Leverage specialized offerings from multiple universities, create more attractive degrees.
- **Resource sharing:** Access to libraries, specialized equipment, databases.
- **Global reputation:** Enhance visibility, signal commitment to quality, boost institutional reputation.

## Benefits of International Partnerships Driven by Comparative Advantage

How Comparative Advantage Shapes  
Collaboration

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# Magallanes Region

## Comparative Advantages Gate to Antarctic



## FACTS

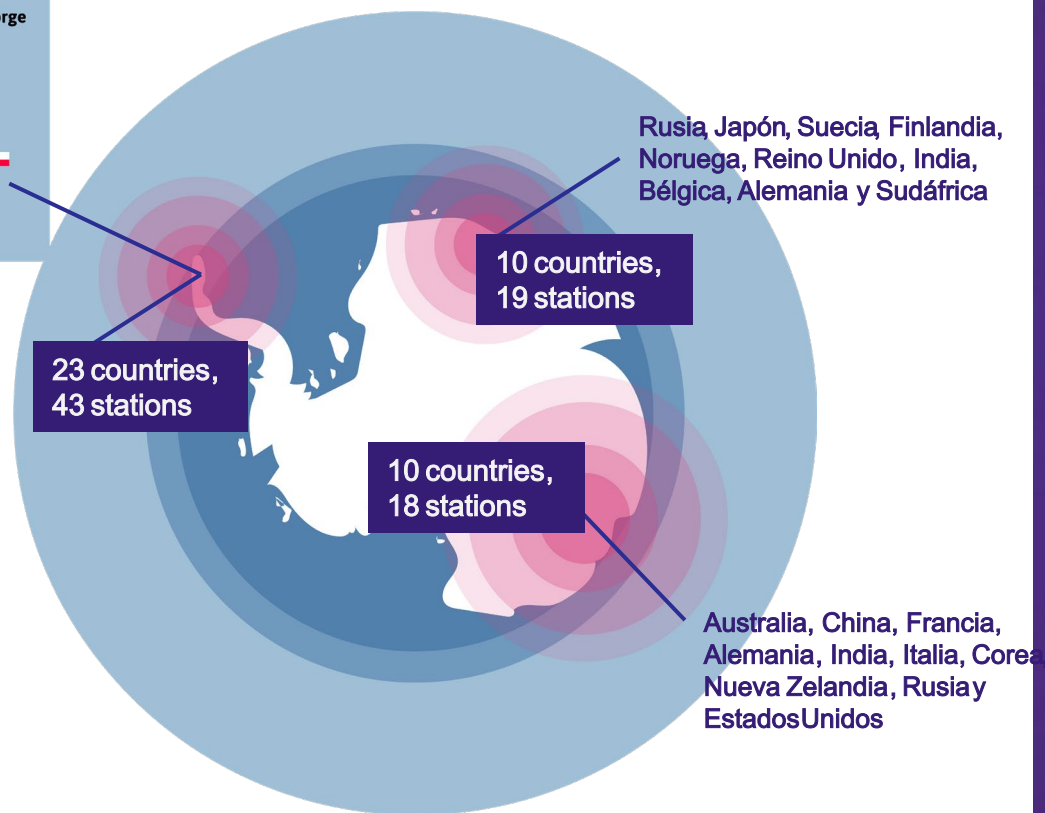
### Antarctic Sector / Stations

South America: 43

Africa: 19

Australia – N.Zealand: 18

- |                 |                   |
|-----------------|-------------------|
| 1. Argentina    | 13. Russia        |
| 2. Brazil       | 14. Spain         |
| 3. Bulgaria     | 15. Ukraine       |
| 4. Chile        | 16. U.Kingdom     |
| 5. China        | 17. United States |
| 6. Czech R.     | 18. Uruguay       |
| 7. Ecuador      |                   |
| 8. Germany      | Without Stations: |
| 9. Netherlands  | 19. Colombia      |
| 10. Perú        | 20. Malasia       |
| 11. Poland      | 21. Portugal      |
| 12. R. of Korea | 22. Turkey        |
|                 | 23. Venezuela     |





## Intercontinental runways used by Tourism Airlines

IAATO Operator	Flight origin	Intercontinental Runway	Aircraft types	Rotations 2018-19
Antarctic Logistics & Expeditions	Punta Arenas, Chile	Patriot Hills Union Glacier	Ilyushin IL76-TD Dassault Falcon 7X Boeing 757	25
DAP	Punta Arenas, Chile	Rodolfo Marsh	BAE 146-200 King Air 300	130
White Desert	Cape Town, South Africa	Wolf's Fang	Gulf 550 Gulf 650ER	22
The Antarctic Company	Cape Town, South Africa	Novolazarevskaya Perseus	Ilyushin IL76-TD90 Boeing 757	5



## Universidad de Magallanes: Subantarctic research in Cape Horn

Total area of 2,582 m<sup>2</sup>

Their objective is to promote the knowledge and conservation of the Magellan Sub-Antarctic region through scientific research, education, and sustainable tourism.



# Project: International Antarctic Center



Total area of 32,930 m2.

Status: in bidding process



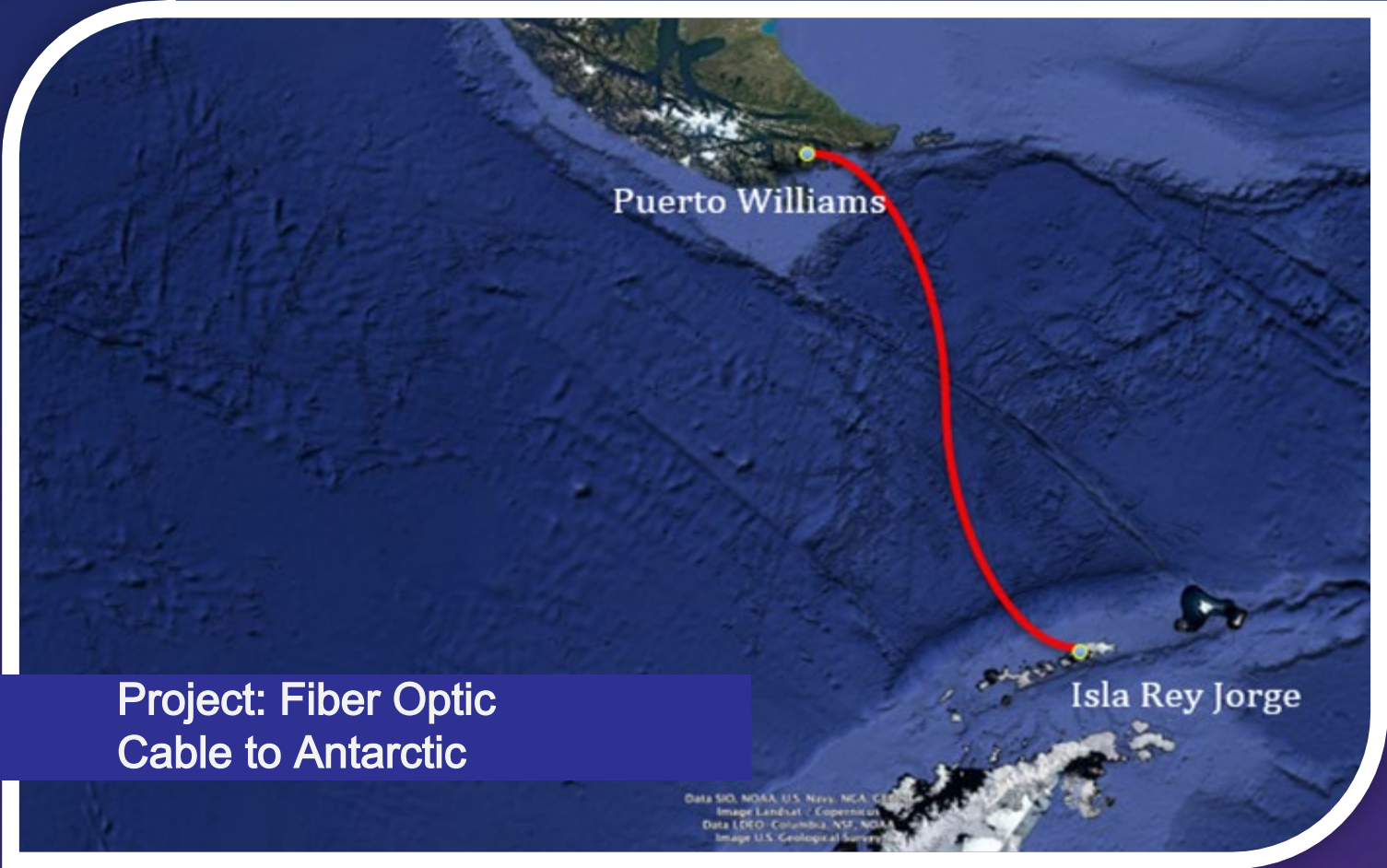


# Project: International Antarctic Center



**Magallanes Region Investment Initiative:  
Fueled by the Regional and National  
Government's Support  
Core Objectives:**

- Transform Magallanes into a Prime Gateway to Antarctic.
- Enhance Research Capabilities to global standards.
- Foster International Collaborations with premier universities and research institutes.
- Total area of 32,930 m2.
- Status: in bidding process



Puerto Williams

Isla Rey Jorge

**Project: Fiber Optic  
Cable to Antarctic**

Data SIO, NOAA, U.S. Navy, NGA, GEBCO  
Image Landsat / Copernicus  
Data IGO / Columbia, NSF, NOAA  
Image U.S. Geological Survey



# Magallanes Region



## Comparative Advantages Decarbonization Hub



# Green Hydrogen in Magallanes: Reality and Projections

## ➤ Magallanes and the Chilean Antarctic Region



1% of the national population

Connectivity by air and sea

- ✓ 2nd region in per capita income
- ✓ Lowest poverty rate
- ✓ Lowest illiteracy rate
- ✓ Second lowest unemployment rate

GEI

Carbon Negative Region



13 ton CO2/inhabitants

Tourism

10%

Salmon  
Farming

4%

Petrochemicals



## ➤ Magallanes and the Chilean Antarctic Region

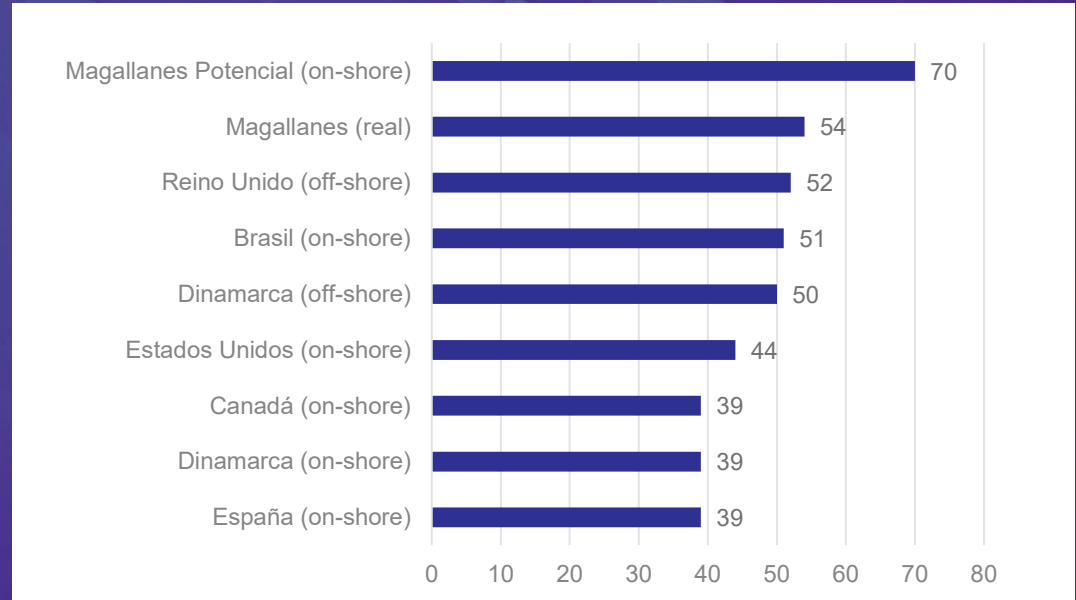
Plant Factors 54% (70%)

High availability of water and wind resources

Underutilized oil infrastructure

Tax advantages (investment, production, and importation)

Land concentration



## ➤ Synthetic Fuels Laboratory



1st synthetic fuels laboratory in Chile.

Approximate investment of  
800 - 1 million USD.

Provision of laboratory services  
to e-fuel producers.



## ➤ Pilot Plant: Haru Oni



**Pilot Project for Decarbonization and Production of Carbon-Neutral Fuels**

**750.000 liters per year of eMethanol**

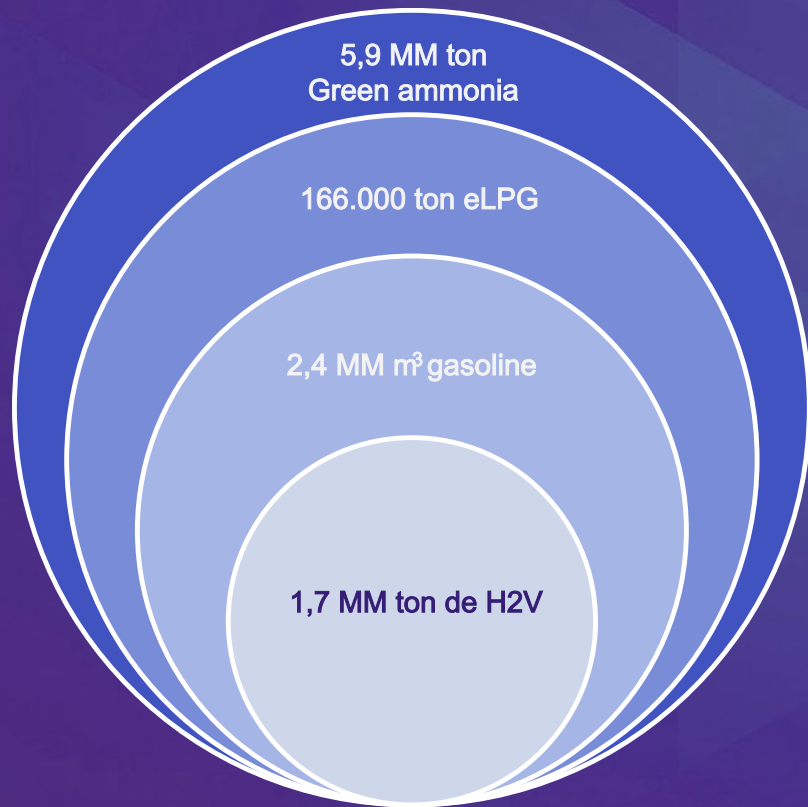
**130.000 liters per year of egasoline**

**Currently: SEIA for stage 1**



## ➤ PROJECTIONS

### Principal Scenario



- ✓ Total investment of US\$ 29 billion (2050).
- ✓ 5,000 wind turbines (15GW)
- ✓ Exports US\$ 5000 million (2050)
- ✓ Projected GDP US\$ 6.900 million (2050)
- ✓ 3,600 workers + 3,000 professionals (2024-2041)
- ✓ 3,000 direct jobs (2050)
- ✓ 1,400 associated jobs (2050)

# International Partnerships for Universidad de Magallanes

Harnessing Global Collaboration for  
Antarctic Research and Green Hydrogen  
Leadership

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## Unique Advantages:

- World's southeastern-most university
- Gateway to Antarctica
- Pristine environment ideal for research
- Immense green hydrogen potential

## International Partnership Models:

- Network-based Models
- Strategic Partnerships
- Industry-led Collaborations

## Overview:

- **Total Agreements: 51+**
- **Countries Involved: Multiple, including USA, Japan, Spain, Brazil, Germany, and more.**
- **Sectors Covered: Academic, Scientific, Cultural, Research, Student & Faculty Exchange.**

## International Industry:



Scholarships for students:  
Collaboration Agreement  
between UMAG and the French  
Institute of Chile. Cooperation  
Agreement for Research Stay  
Scholarships Chile-France  
Financing Program

# International Partnerships for Universidad de Magallanes

Harnessing Global Collaboration for  
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# International agreements with UMAG



Another dozen agreements are added in process

## Visits from diplomatic, university, and industrial delegations

During 2023 there were 14 meetings with delegations from Austria, Spain, the United States, Germany, China and Ireland, among others.

So far in 2024 we have already held seven meetings with delegations from the United Kingdom, China, Finland, Paraguay, Spain and Brazil.





# Visits from diplomatic, university, and industrial delegations



# Visits from diplomatic, university, and industrial delegations







# RUN-AUR

## Comparative Advantages

Similarities  
between the  
areas in Chile  
and Australia  
where RUN  
and AUR  
universities  
are located

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### Desert Areas:

- Chile: The Atacama Desert, the driest nonpolar desert in the world, is located in the northern regions where several AUR universities operate.
- Australia: Large swaths of central and western Australia are arid or semi-arid. RUN universities likely encompass some of these areas.

**Shared Challenges: Water scarcity, extreme temperatures, specialized agriculture, and potential for solar energy development.**

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### Mining Areas:

- Chile: Major mineral producer (copper, lithium, others), with mining operations primarily concentrated in the north and central regions.
- Australia: Significantly relies on its mining industry (iron ore, coal, gold, etc.), with activity spread across the country.

**Shared Focus: Sustainable mining practices, environmental impact mitigation, and engagement with local communities surrounding mines.**

Similarities  
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### Potential Solar Energy Areas:

- Chile: The Atacama Desert boasts some of the highest solar radiation levels globally, making it a prime location for solar farms.
- Australia: Vast areas with abundant sunshine make the continent ideal for large -scale solar energy projects.

**Shared Potential: Research collaboration on solar technologies, grid integration, and addressing the challenges of energy generation in remote areas.**

Similarities  
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### Windy Areas:

- Chile: Long coastline exposed to strong winds, especially in the south (Magallanes)
- Australia: Southern and Western coastlines experience substantial winds (Perth, Adelaide, Melbourne, Tasmania)

**Shared Potential: Research collaboration on wind technologies, grid integration, and addressing the challenges of energy generation in remote areas.**



# UMAG

*Universidad de Magallanes*



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